

1.3.1 SOQ SUBMISSION PUBLIC STATEMENT

I-70 Mile High Partners (MHP) combines Ferrovial, S.A. (Ferrovial) and the Bechtel group of companies (Bechtel Group) to form an integrated team of industry leaders in development, finance, engineering, construction and operations and maintenance.

Founded in 1952, Ferrovial is one of the world's leading infrastructure groups operating through its toll roads, services, construction and airports divisions. With over 69,000 employees in 22 countries, the company continues to make a difference in infrastructure and communities all over the world.

Bechtel Group is a privately held company founded in 1898. Headquartered in San Francisco, Bechtel Group has offices around the world and more than 58,000 employees. Bechtel Group's engineering and construction activities extend through subsidiaries and associated entities throughout the United States and around the world.

Entities from these two organizations and support from additional firms comprise MHP's Core Proposer Team Members. Our team members are identified in the table below.

EQUITY MEMBERS AND DEVELOPER

Cintra Infraestructuras Internacional, S.L.U. (Cintra)

Bechtel Development Company, Inc. (Bechtel Development Company)

MHP's Equity Members, Cintra and Bechtel Development Company, join to create I-70 Mile High Partners, the Developer for the I-70 East Project (the Project).

Cintra is a leader in P3 infrastructure development with a 40 year history of delivering P3 projects worldwide. In North America alone, Cintra has raised financing for P3 transportation projects in excess of \$15 billion in the last 10 years. Cintra brings best-in-class financial and development expertise from a portfolio of 27 P3 projects.

Bechtel Development Company is a subsidiary of Bechtel Enterprises Holdings, Inc. (Bechtel Enterprises), the project development and financing organization for Bechtel Group. Since 1990, Bechtel Enterprises has successfully developed, on a project finance basis, more than 87 infrastructure projects globally, representing over \$44 billion in project costs. The experience gained from this substantial

MHP TEAM MEMBERS

Equity Members	Cintra Infraestructuras Internacional, S.L.U. (Cintra) Bechtel Development Company, Inc. (Bechtel Development Company)
Developer and Lead Operator	Cintra Infraestructuras Internacional, S.L.U. (Cintra) Bechtel Development Company, Inc. (Bechtel Development Company)
Lead Contractor	Ferrovial Agroman US Corp. (Ferrovial Agroman) Bechtel Infrastructure Corporation (Bechtel)
Lead Engineer	Bechtel Infrastructure Corporation (Bechtel) Janssen & Spaans Engineering, Inc. (JSE) OTHON, INC. (OTHON)
Financially Responsible Parties	Ferrovial, S.A. (Ferrovial) Bechtel Global Infrastructure and Minerals, Inc. (BGIMI)



amount of work has contributed to Bechtel Enterprises' reputation as an industry leader in all aspects of project development, project finance, financial analysis, investment and asset management.

LEAD CONTRACTOR

Ferrovial Agroman US Corp. (Ferrovial Agroman)
Bechtel Infrastructure Corporation (Bechtel)

Ferrovial Agroman and Bechtel will form an integrated joint venture to perform the design and construction scopes. Both companies have similar organizations with internal engineering and construction capabilities evidenced by successful complex transportation projects worldwide.

Ferrovial Agroman has 63 years of construction experience, specializing in large highway infrastructure projects. The company has designed and constructed 2,300 miles of toll highway, 9,400 miles of greenfield roads, 16,900 miles of rehabilitated roads, 275 miles of tunnels and 2,800 miles of railways.

Since 1898, Bechtel has completed more than 25,000 projects in 160 countries on all seven continents. This portfolio includes more than 17,088 miles of highways and roads, 36 metropolitan rapid-transit and rail systems, 100 tunnel projects with a total length of nearly 220 miles and 30 major bridge projects. *Engineering News-Record* has named Bechtel Group the #1 U.S. contractor in its Top 400 Contractors list for 17 consecutive years, including in the recently released 2015 rankings.

LEAD ENGINEER

Bechtel Infrastructure Corporation (Bechtel)
Janssen & Spaans Engineering, Inc. (JSE)
OTHON, INC. (OTHON)

Our team's design and construction functions are fully integrated with Bechtel's role as both the Lead Contractor and Lead Engineer. Ferrovial Agroman and Bechtel will actively manage the design efforts to maximize value and benefits for the Project. The Lead Engineer also includes JSE and OTHON.

Bechtel is a fully integrated designer-constructor and their project delivery approach, methods, procedures and work processes have been successfully tested and proven on a series of mega transportation projects of similar scale and complexity to I-70 East. They have been consistently ranked year after year by *Engineering News-Record* (ENR) at the top of the list of largest U.S. design-builders. In 2015, Bechtel is ranked by ENR as the #1 design-build firm, the #8 design firm and the #1 design-build firm in transportation.

JSE and OTHON have collaborated with Ferrovial Agroman to deliver high value through technical solutions on significant P3 transportation projects throughout the United States. JSE has delivered innovative designs for major transportation projects with a total project value exceeding \$8 billion, \$3 billion of which were completed with Ferrovial Agroman. OTHON brings a similar resume with approximately \$2.5 billion of transportation infrastructure projects with Ferrovial Agroman.

LEAD OPERATOR

I-70 Mile High Partners

The Lead Operator position on our team will be self-performed by the Developer to benefit from our team members' global expertise and knowledge in all aspects of operations, maintenance, rehabilitation, asset management, life-cycle costing and handback requirements at the end of the term.

Cintra has more than 40 years of experience providing ongoing operations and maintenance (O&M) services for large transportation infrastructure. This experience includes providing O&M services on over 4,500 lane-miles of highways worldwide, 2,300 of which are in North America.

Bechtel offers management and operations and maintenance support roles for facilities around the world, which has included significant aviation and rail projects like the Jorge Chavez International (Lima) Airport and the London Underground JNP. Bechtel currently manages and operates Los Alamos and Lawrence Livermore National Laboratories and other similar facilities in the United States and has current and significant operations and maintenance experience.

RELEVANT EXPERIENCE

MHP's team has delivered 55 transportation infrastructure P3 projects and includes the world's first developer to transfer a concession back to the owner after a 35-year term on the A8-Bilbao-Behobia Highway in Spain. Our team's most relevant experience includes the following projects:

I-635 Managed Lanes (LBJ Express)

Dallas, Texas

The LBJ Express project is the largest project in TxDOT's history and one of the largest ever undertaken in the U.S. It is a regionally significant transportation improvement project in northern Texas with the goal to relieve severe congestion in the dense urban

area of Dallas. The project includes the design, construction, finance and operation and maintenance of 13.2 miles of managed lanes along I-635 and I-35, including the construction of partially covered, lowered lanes and major freeway intersections. The project is currently scheduled to be completed six months early.

North Tarrant Express Segments 1 and 2 (NTE 1 and 2)

Fort Worth, Texas

The NTE 1 and 2 project is the first design-build-finance-operate-maintain managed lanes project in Texas and consists of the complete reconstruction of 13.3 miles of the existing I-820/SH-183 corridor between Dallas and Fort Worth and includes construction of major interchanges. The project opened in October 2014, nine months ahead of the contracted completion date. Now complete, the project has doubled capacity along this heavily congested corridor that traverses the heart of six cities.

Dulles Corridor Metrorail Project Phase 1

Dulles, Virginia

The project consists of the design and construction of an 11.6 mile extension of Washington Metro system's Silver line, providing high-capacity transportation services for the congested urban area of Northern Virginia and the Dulles Corridor. The Phase 1 scope of work included at-grade guideways, three miles of dual-track elevated guideway, over eight miles of retaining walls, a 2,400 foot-long twin tunnel, five passenger stations, 22 miles of roadway realignment and reconstruction, as well as installation, testing and commissioning of rail transit systems.



I-77 Express Lanes Project

Charlotte, North Carolina

This is the most recent P3 highway project to achieve Financial Close in the U.S. The project includes construction of managed lanes and reconstruction of roadway and intersections along a 26-mile corridor that will connect the northern metropolitan area of Charlotte with residential areas near Lake Norman. Financial close was achieved on May 21, 2015.

BENEFITS FOR THE PROJECT

I-70 Mile High Partners is excited to make the much-needed I-70 East Project a reality for the Denver community. Our team chose to work together on this Project because our individual strengths complement each other and when combined, are uniquely suited for this Project. Additionally, Ferrovial and Bechtel have previously partnered in a similar capacity to develop landmark infrastructure for London Underground, which modernized three critical transportation lines of the London Underground system – the Jubilee,

Northern and Piccadilly lines. This experience resulted in a successful working relationship between the two organizations and created a team culture that will deliver the best value for the Project.

Our experience with landmark infrastructure projects in the United States and around the world provides our team with a unique ability to deliver the Project's goals in partnership with HPTE/BE. Our partnership with HPTE/BE will help guide our team's goal to maximize benefits for the communities surrounding the Project. These goals include enhancing the safety of the public, creating a positive economic impact, maximizing community amenities as part of the infrastructure and engaging the community in a way that fosters excitement for the Project. Our experience with landmark projects and successful community partnerships provides our team with the skill set needed to improve safety, access and mobility and reduce congestion for the region.